



16-19 JUNE 2025 | LONDON  
**EUROPE CONFERENCE**

## PROGRAMME OF EVENTS



# About the ULI Europe Conference

The ULI Europe Conference is a flagship real estate event that attracts more than 800 top professionals from across Europe and beyond. The conference gathers the whole industry, from investors, asset managers and developers to architects and public officials. Attendees encompass a broad range of disciplines and together, their decisions affect hundreds of billions of euros in real estate.

The conference offers a unique environment for open and candid sharing of ideas and experience through a programme of engaging sessions and speakers. Attendees have the chance to learn about the latest global real estate trends from experts, meet industry leaders, and find new business opportunities.

Visit our website for more information: <https://europeconference.uli.org/>

*“ULI Europe’s flagship June conference unites industry leaders to explore global trends, capital markets, occupier needs, and decarbonisation—while showcasing London’s top projects and offering insights, networking, and collaboration opportunities”.*

**Anne Kavanagh, ULI Europe Chair**



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# Day 1 – Monday 16 June

**15:00-17:00**

## **C Change for Housing Forum – Achieving affordable housing within planetary boundaries**

*Open to all – pre-registration essential (limited space available)*

*British Land, York House, 45 Seymour St, London W1H 7LX*

Join us for ULI's C Change for Housing forum focused on mobilising the real estate industry to address the dual crises of housing affordability and climate change.

### **About the Forum**

Join us for an interactive forum uniting real estate leaders to address the twin crises of housing affordability and climate change.

### **What to Expect:**

- Unpack barriers to affordable, sustainable housing
- Collaborate on practical industry interventions
- Share proven solutions already underway

### **Aims:**

- Identify & overcome systemic barriers
- Build industry capacity with tools & guidance
- Showcase scalable best practices

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About the Programme: C Change for Housing (launched 2025) is a 3-year ULI programme backed by Laudes Foundation.



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# Day 1 – Monday 16 June

## Product Council Dinners

*Invitation Only*

- Affordable Living
- Data Centres Council, Logistics & Tech Joint
  - GEC
- Hotels, Destinations and Resorts
  - Life Science and Healthcare
    - Living Concepts
    - Office and Mixed-Use
  - Retail and Entertainment
    - Sustainability
  - Operational Real Estate
    - Urban Regeneration
    - Placemaking

*For more information about joining a ULI Europe Product Council or for any other information, please contact [Nadine.jefferies@uli.org](mailto:Nadine.jefferies@uli.org)*

*[View more on our website here.](#)*

**19:00-21:00**

**Global Board Dinner**

*Invitation Only*



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# Day 2 – Tuesday 17 June

**09:00-12:00**

## **Global Board Meeting**

*Invitation Only*

*Chestnut Suite, The Royal Lancaster Hotel Terrace, London W2 2TY*

**08:00-17:00**

## **Product Council Meetings**

Find out more details on our Product Council Meeting Days, including Agendas and how to join, [here](#).

**09:00-12:30**

## **Canada Water – Site Tour**

*Open to all pre-registration essential (limited space available)*

Join guided tours of two major developments shaping Canada Water into London's next great town centre.

Explore the Canada Water Masterplan by British Land and AustralianSuper—a 53-acre project with 3,000 homes, workspace for 20,000, a new leisure centre, and public amenities, including a park and revitalised dock. Phase one completes this year, achieving BREEAM Outstanding and WiredScore Platinum.

Visit Dockside Canada Water by Art-Invest Real Estate—1.5 million sq ft of mixed-use space focused on wellbeing and active dockside living.

Tours will be in small groups led by development teams. Select this tour as a single session; ULI will assign groups at 09:00 and 10:00.

Limited spaces—grouping requests to [europa.events@uli.org](mailto:europa.events@uli.org)

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# Day 2 – Tuesday 17 June

**14:00-16:30**

## **Canary Wharf - Site Tour**

Open to all pre-registration essential (limited space available)

*Hosted by Canary Wharf Group*

**14:00-17:00**

## **King's Cross Site Tour**

Open to all pre-registration essential (limited space available)

*Hosted by Related Argent*

**16:30-18:00**

## **Governing Trustee Meeting**

*Invitation Only*

*16 Pall Mall London SW1Y 5ER*

*Room: The Carlton*

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# Day 2 – Tuesday 17 June

**18:30-21:00**

## **Welcome Networking Reception**

*Open to all – pre-registration essential (Limited space available)*

*Henrietta House, Henrietta Pl, London W1G 0NB*

Open to all conference attendees. Public transport: Central Line, Victoria Line, Jubilee Line, Bakerloo Line and Elizabeth Line to Bond Street.

Please ensure you are registered to this activity by adding it to your online ULI profile.

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**19:00-22:30**

## **ULI European Leadership Awards Dinner**

*Invitation Only*

*The Wallace Collection, Hertford House, Manchester Square, London W1U 3BN*



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# Day 3 – Wednesday 18 June

*Royal Lancaster Hotel  
Lancaster Terrace, London W2 2TY*

**08:00-09:30**

**Registration and Networking**

**08:00-09:00**

**ULI Europe Chair's Breakfast**

*Invitation Only*



Speaker  
**Bishop James Jones KBE**



Speaker  
**Amal Del Monaco**  
Co-Head Investment Manager & Global  
Head of Asset Management  
Patrizia SE



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# Day 3 – Wednesday 18 June

09:30-09:50

Welcome to the ULI Europe Conference 2025



Speaker  
**Lisette van Doorn**  
CEO  
Urban Land Institute Europe



Moderator  
**Professor Greg Clark**  
Global Urbanist  
Innovator and Author



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# Day 3 – Wednesday 18 June

**09:50-10:45**

## **Opening Keynote: Geopolitics and Global Markets**

*Open to all attendees*

As head of Chatham House—one of the world's leading international affairs institutes—Bronwen Maddox shares insights on how shifting geopolitical dynamics are influencing the landscape in which global leaders and businesses operate.



Speaker

**Bronwen Maddox**

CEO

Chatham House



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# Day 3 – Wednesday 18 June

10:45-11:30

## Keynote Presentation: Marcoeconomics Trends

*Open to all attendees*

As global economic uncertainties continue to impact markets, this presentation will explore how shifting economic forces—such as inflation, interest rates, and supply chain disruptions—are influencing investment strategies, market dynamics and future opportunities.



Speaker

**Daniel Lacalle**  
PhD Economics,  
Professor and  
Author



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# Day 3 – Wednesday 18 June

**11:30-11:50**

**Coffee Break**

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**11:50-12:00**

**ULI European Leadership Awards 2025 Winners Announcement**



Speaker

**Beverly Kilbride**

ULI European Leadership Awards Jury Chair

Chief Operating Officer, Europe

LaSalle Investment Management



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# Day 3 – Wednesday 18 June

12:00-13:00

## Capital Market Trends and the Shifting Landscape of Real Estate Investments

*Open to all Attendees*

In a rapidly evolving market environment, real estate remains a vital — yet evolving — component of institutional portfolios, but how and where capital is being deployed is shifting fast. This dynamic session will unpack the latest trends across debt and equity markets, with a special focus on alternative investments. Hear from industry leaders as they explore where real estate fits within institutional portfolios today, how it compares to other real assets, and what new strategies are emerging to meet evolving risk-return expectations.



Moderator

**Anne Kavanagh**

ULI Europe Chair



Speaker

**Maximilian Biagosch**

Senior Managing Director, Global Head  
of Real Assets & Head of Europe  
CPP Investments



Speaker

**John Klopp**

Managing Director  
Morgan Stanley



Speaker

**Isabelle Scemama**

Global Head  
AXA IM Alts



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# Day 3 – Wednesday 18 June

**13:00-14:15**

**Networking Lunch**

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**13:00-14:15**

**Meet the Speakers and Thought Leaders Lunch**

*Fully Booked*



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# Day 3 – Wednesday 18 June

14:15-14:4

**Fireside Chat: Rebecca Dibb-Simkin, Chief Marketing Officer Octopus Energy**



Speaker

**Rebecca Dibb-Simkin**

Chief Marketing Officer  
Octopus Energy

14:45-15:00

**The Nimble City: Leading Innovation, Opportunity, and Growth**



Speaker

**James von Klemperer**

President  
KPF



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# Day 3 – Wednesday 18 June

15:00-15:45

## City Strategy: Resilience, Inclusion, and the Future of Urban Power

*Open to all attendees*

As cities around the world confront the accelerating impacts of climate change, shifting geopolitical landscapes, and economic uncertainty, effective urban leadership is essential. This high-level discussion brings together influential city leaders to share forward-thinking strategies for fostering sustainable development, economic resilience, and inclusive growth. Through real-world examples and cross-border insights, the session will explore how urban governance can adapt to complexity, drive innovation, and ensure cities remain vibrant, agile, and globally competitive in an era of constant change.



**Monica Magnussen**

Head of International Affairs  
City of Copenhagen



**Bob Jordan**

Housing Strategist and Public Policy Researcher



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# Day 3 – Wednesday 18 June

15:45-16:15

## **Fireside Chat: Prioritising People – Designing and Developing for Global Teams**

Join Kristina Raspe, Vice President of Global Real Estate and Development at Apple, for a conversation exploring how the company prioritises sustainability and creates buildings and spaces in cities where team members can do their life's best work.



Moderator  
**Professor Greg Clark**  
Global Urbanist  
Innovator and Author



Speaker  
**Kristina Raspe**  
VP Places  
Apple Inc



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# Day 3 – Wednesday 18 June

**16:15-17:15**

**Closing Keynote: Gideon Rachman, Chief Foreign Affairs Columnist for the Financial Times**



Speaker

**Gideon Rachman**

Chief Foreign Affairs Columnist  
Financial Times

**ULI Closing Remarks**



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# Day 3 – Wednesday 18 June

**17:25-17:30**  
**Closing of Conference**



**Professor Greg Clark**  
Global Urbanist  
Innovator and Author



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# Day 3 – Wednesday 18 June

**17:30-18:15**

**Post Conference Networking**

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**19:00-22:00**

**Conference Dinner**

*Open to all attendees – pre-registration required*

**The Tate Modern**, Bankside, London, SE1 9TG

**18:15** coaches to conference dinner (one way only)

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# Day 4 – Thursday 19 June

**08:00-09:30**

## **ULI Europe Executive Board Meeting**

*Invitation only*

*Hines, Grainhouse 6, Dryden St, London WC2E 9NH*

**10:00-14:00**

## **C Change Forum – Driving Decarbonisation Through Collaboration and Innovation**

*Open to all – pre-registration required at booking (Limited space available)*

*95 Wigmore St, London W1U 1FF*

Join us for an engaging, hands-on forum that brings together key themes from the C Change Programme. Designed for the real estate industry, this session focuses on practical solutions, innovative tools, and collaborative strategies to tackle shared decarbonisation challenges.

This year's highlights include:

- **Owner-Occupier Collaboration:** Discover how owners, occupiers, and managers can align to reduce Scope 3 emissions, harness demand signals, and unlock retrofit carbon savings.
- **Transition Risk Integration:** Explore ULI's Preserve tool, offer feedback, and discuss how to apply the C Change Transition Risk Guidelines in financial planning.
- **Internal Carbon Pricing:** Review real-world examples, uncover challenges, and explore strategies to scale adoption across the industry.

Breakouts, peer exchange, and tool development will help shape the future of decarbonisation in real estate.



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# Day 4 – Thursday 19 June

**09:00-11:00**

## **ULI and PwC Emerging Trends in Real Estate Forum**

*Open to all attendees – pre-registration required (Limited space available)*

*1 Embankment Pl, London WC2N 6RH*

Each year, ULI and PwC work together on the Emerging Trends in Real Estate® report – a high-profile study providing an outlook for the coming year on European real estate investment and development trends, real estate finance and capital markets, cities, property sectors, and other factors shaping the industry. This roundtable to be held at ULI's European Conference 2025 in London is aimed to gather your ideas and input to help develop the themes and survey questions for the forthcoming the 2026 Emerging Trends in Real Estate® report due to be published later this year.

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# Day 4 – Thursday 19 June

**10:00-16:00**

## **ULI Young Leaders Forum**

*Pre-registration required*

*ULI Young Leaders and NEXT only. Included as part of the conference ticket.*

*Young Leaders can also access via a purchase of a one day ticket.*

*Thomas More Square, Thomas More St, London E1W 1YW*

Join us for an exclusive, all-day forum featuring real estate industry legends who will share their journeys to success, their visions for the future, and insights on the leadership skills required to thrive tomorrow.

At this event you will delve into emerging trends, lessons learnt, and actionable strategies to fast-track your career. Featuring conjoined networking sessions, don't miss this chance to connect with fellow Young Leaders and NEXT members from across Europe. Open to all Young Leaders (U35).

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# Day 4 – Thursday 19 June

**10:00-14:00**

## **ULI NEXT Forum**

*Open to all members aged 35–45 as part of your conference ticket.*

*Session registration is required.*

*Limited spaces available—secure your spot today!*

*Thomas More Square, Thomas More St, London E1W 1YW*

Join ULI Europe NEXT for an Intensive Morning of Networking and Career & Skills Coaching

Looking to enhance your leadership style or navigate a career transition? Join us for a half-day of interactive workshops, expert-led coaching, and networking.

### Event Highlights:

- ☐ **Interactive Workshops:** Participate in three rounds covering topics like Inclusive Leadership and Career Transition Insights, led by expert coaches such as Sara Beck and Chantal Clavier. Theme of the third workshop to be announced soon!
- ☐ **Networking Opportunities:** Connect with fellow NEXT members and Young Leaders to expand your professional network and cement existing bonds.

Whether you're looking to refine your leadership skills or seeking guidance on career transitions, this event will provide you with actionable strategies to improve your professional life.

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# What else can you expect?



Braindates are knowledge-sharing conversations that you book with others to have one-on-one or in small groups on-site in the Braindate Lounge on Wednesday 18th June. Braindate allows networking to be as much about the 'what' as it is the 'who' when making new meaningful connections.

**Here's what to do:**

- Log in to book your braindates when the platform launches with the Conference App in 2025.
- Create your profile and add topics to the Topic Market.
- During the ULI Europe Conference, meet your braindates in the Braindate Lounge.



The ULI Europe Accelerator unveils the most promising ESG-related innovations. For a second year at the Europe Conference will be our 'Innovation Village' sponsored by Revive.

Revive are working with ULI Europe to invite up to 20 startups who will be specially selected to exhibit during the ULI Europe Conference.

To find out more please message [sara.pfajfar@uli.org](mailto:sara.pfajfar@uli.org)

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Our event offers a variety of networking opportunities to connect with peers and industry leaders. The Welcome Drinks Reception provides a relaxed environment to make initial connections, while the conference lunch encourages deeper discussions over a shared meal. Dinner at the Tate Modern offers a unique cultural setting to continue conversations.



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